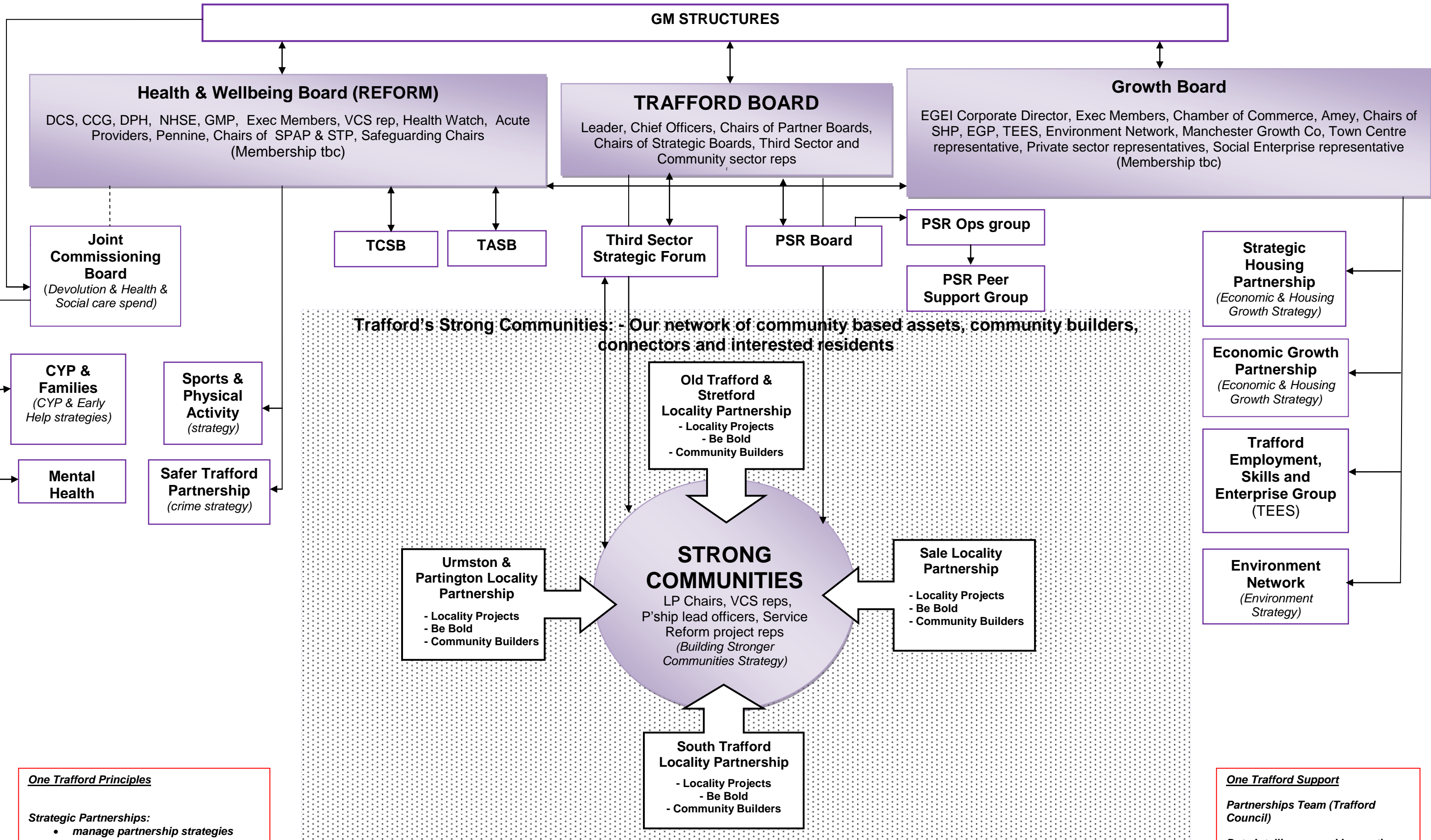


# Trafford Partnership Structure - Strategic



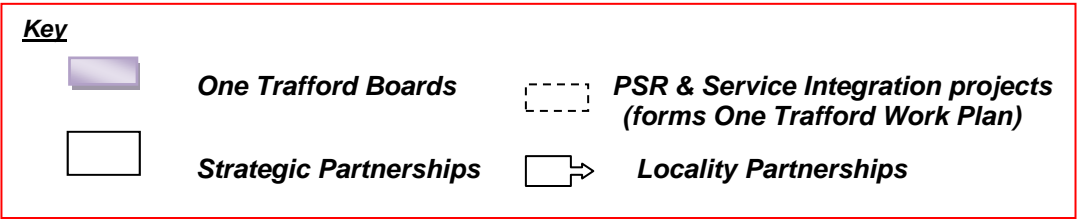
**One Trafford Principles**

**Strategic Partnerships:**

- manage partnership strategies
- Accountable for delivery of partnership strategic priorities

**One Trafford Boards:**

- Sponsorship and active leadership of PSR/Service Integration projects



**One Trafford Support**

- Partnerships Team (Trafford Council)
- Data Intelligence and Innovation Lab (partnership)
- Performance and Accountability Framework (partnership)
- Strategic Funding Network

## Trafford Partnership Review Summer 2015

### Principles

- Nimble, agile, flexible enough to respond to the changing landscape
- Role of partnership is to deliver collaboratively 'only what public services can' and 'what can be co-produced across the sectors and with communities' whilst providing links between localities and strategic partnerships and vice versa in order to lead, create and empower strong communities. Ensures that our communities underpin the whole Partnership.
- Fosters new, 'disruptive' and innovative ways of working
- Facilitates holistic, integrated services which breakdown barriers between organisations and strategic partnerships
- Is preventative rather than reactive
- Using an ABCD and Community Building approach, enables communities to support themselves, whilst managing expectations and maintaining a contract of delivery
- Fosters a strong and vibrant third sector
- Equality in partnerships across the sectors and with communities through active participation and co-production (a 'Trafford' partnership not just a public services one)
- Strong and effective leadership (including within own organisations, to overcome blockages at middle-management)
- Partners are accountable to each other and the communities we serve and are open to challenge

### Functions:

- To develop and deliver the 2021 Vision – the Community Strategy for Trafford
- To maximise all opportunities afforded to Trafford by the GM Agreement
- To be ahead of the curve – influence the GM Agreement not simply be a part of it
- To use technology to our advantage
- To develop and deliver Partnership thematic strategies and implementation plans which add value beyond each partners' business as usual
- To champion and deliver innovative, cross cutting Service Reform projects which shape demand and improve outcomes for communities
- To get things done

### Structures:

- Health and Wellbeing, Growth and Strong Communities are the 3 main Boards. Selected members of each come together to form the 'One Trafford' Board
- One Trafford Board members each champion and lead a sponsored Service Reform Projects
- The 3 Boards lead and oversee progress against the One Trafford Work Programme projects
- The PSR Leads group is currently a Council only forum providing a direct link to the GM PSR work streams. The main focus is complex dependency and in order to progress this to the next level it is proposed to make it a partnership forum into which the GM PSR projects report. PSR Leads will also be represented at the One Trafford Boards.
- Strategic Partnerships are responsible for performance against their partnership strategies and implementation plans. They will ensure that their governance structures and reporting arrangements are fit to deliver their strategies and provide accountability
- Service Reform projects (shown in dashed boxes) will be time limited and delivered through task and finish arrangements or as part of strategic partnership implementation plans.
- Delivery against all Service Reform projects and Locality Plans is ultimately the responsibility of all stakeholders, partners, partnerships and Boards.
- Each partner signs up to clear commitment

### Processes:

- Identify specific and tangible Service Reform projects which form an annual Work Programme, some sponsored directly by the Exec, others championed by the Boards and delegated to task and finish groups or strategic partnerships
- Task & Finish arrangements do not necessarily require meetings to progress work. Can be achieved in the most appropriate way for the task/project.
- Progress against Locality Plans and Be Bold initiatives will be reported to the SCB by the Locality Partnerships and any blockages to performance will be raised for escalation as appropriate
- A transparent performance framework for each strategic partnership and each Service Reform project will be established
- HWBB, SCB and GB meet quarterly for a full day. Morning session - HWB, GB and SCB meet separately. Networking event including lunch with a potential for a theme and a guest speaker. Afternoon session - One Trafford nominees meet to review progress against work programme and to assess opportunities, risks and threats to overall performance.